



CORPORATE PLAN

2024-25



Further information

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The Corporate Plan 2024–25 can be found at www.abs.gov.au

Acknowledgement of Country

The Australian Bureau of Statistics acknowledges Aboriginal and Torres Strait Islander peoples as the Traditional Owners and Custodians of Country throughout Australia where we work, learn and live. We recognise their continuing connection to land, waters and community. We pay our respects to their cultures and Elders, past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples today.

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FOREWORD



As Australia's national statistical agency, the Australian Bureau of Statistics (ABS) tells Australia's story through numbers. Our work provides valuable insights into Australia's population, environment and economy, informing important decisions that have impacts on the daily lives of Australians.

With the 2026 Census just 2 years away, the ABS is developing the critical infrastructure required to ensure a secure and trusted Census. We are engaging with the community to co-design strategies to ensure that the Census is an easy and secure experience for all Australians.

This year we will continue Phase 2 of our major transformation program, Big Data, Timely Insights (BDTI), which is rebuilding core statistical tools and processes in a cloud-based data analytics environment and delivering a complete monthly measure of the Consumer Price Index (CPI). From 2024–25, we will commence building a Business Characteristics Asset to provide tailored, granular and timely insights on Australian businesses.

We continue to use administrative and alternate data sources to generate new insights through data integration initiatives. The ABS is developing new data assets to support the Australian Government's Competition Review, provide insights into gender-based violence through the Criminal Justice Data Asset and a new Early Childhood Education and Care cost index to track changes in the costs of delivering childcare services over time. The Government has also invested in the ABS to design and conduct an annual social survey to provide timely data on Australia's wellbeing for the *Measuring What Matters* Framework.

The ABS is modernising its data acquisition process to respond to long-term declines in survey response rates – a global phenomenon – and to enable a digital-first approach to data collection. We are strengthening our partnerships with states, territories and businesses to explore new data sources, while embracing new technologies, maintaining a strong focus on data security and on enhancing the value of data.

The ABS Corporate Plan 2024–25 is our key planning document. It provides an overview of the ABS' operating environment, key priorities, challenges, activities, statistical outputs, and how we will measure our success.

As the Accountable Authority of the ABS, I am pleased to present the ABS Corporate Plan 2024–25, which covers the period 2024–25 to 2027–28, in accordance with the requirements of section 35(1)(b) of the *Public Governance, Performance and Accountability Act 2013*.

I look forward to reporting to the Australian Parliament and the public on our performance in delivering on this Plan in the ABS Annual Report 2024–25.

Dr David Gruen AO
Australian Statistician

ABOUT THE ABS

Our purpose

To inform Australia's important decisions by delivering relevant, trusted and objective data, statistics and insights.

Our role

The ABS is Australia's national statistical agency. It provides trusted official statistics on a wide range of economic, social, population and environmental matters of importance to Australia.

The ABS leads the use of public data for statistical purposes and works to improve the Australian Government's data and statistical capabilities. It works in partnership with other organisations to expand the range and quality of statistical data and information available to governments and the community.

The ABS advises official bodies on producing and using data and statistics, formulates standards, works with states and territories, and liaises internationally with other national statistical organisations.

The ABS also leads the Australian Public Service (APS) Data Profession, building the data capabilities of the APS workforce.

Our legislation

The primary functions, duties and powers of the ABS are set out in the:

- [Australian Bureau of Statistics Act 1975](#), which establishes the ABS as an independent statutory authority and legislates its main function as the central statistical authority for the Government and a provider of services for state and territory governments.
- [Census and Statistics Act 1905](#), which empowers the Australian Statistician to collect and publish statistical information on a broad range of demographic, economic, environmental and social topics and has strong provisions to maintain the confidentiality of information collected under the Act.

In addition, the [Census and Statistics \(Information Release and Access\) Determination 2018](#) enables the Statistician to release information collected under the [Census and Statistics Act 1905](#) when specific conditions are met.

The ABS must comply with the governance and accountability system defined by the [Public Governance, Performance and Accountability Act 2013](#). The ABS must also comply with a range of legislation including the [Public Service Act 1999](#), the [Freedom of Information Act 1982](#), the [Privacy Act 1988](#), the [Public Interest Disclosure Act 2013](#), the [National Anti-Corruption Commission Act 2022](#) and the [Data Availability and Transparency Act 2022](#).

OPERATING CONTEXT

Environment

Each year, in setting its priorities, the ABS considers the needs of key information users, current and emerging risks, the burden placed on data providers, available resources and opportunities to improve access to statistical information.

The demand for high-quality data continues to grow as governments and institutions respond to issues such as social disadvantage and the cost of living. To better inform policy decisions that have tangible implications for Australian households, the ABS is increasing the quality and frequency of statistics that provide insights into Australians' financial and overall wellbeing. This includes delivering a comprehensive monthly Consumer Price Index (CPI) to offer more timely insights into inflation. The ABS will also conduct an annual General Social Survey to inform Australia's national wellbeing framework, *Measuring What Matters*.

The ABS is responding to increased demand for data, embracing new technologies and exploring alternate sources of data. The secure linkage of administrative and alternate sources of data provides a new evidence base for policy, community insights and program evaluation. The ABS hosts these data assets securely and with well-developed protocols to protect individual and business information.

The ABS is modernising its data acquisition process to respond to long-term declines in survey response rates and to enable a digital-first approach to data collection. This will improve the user experience and reduce the time it takes individuals, businesses and households to provide information. Innovations such as the ABS Business Reporting web application allow businesses to use their accounting software to pre-fill survey responses, saving time and improving the quality of the data collected. The ABS is also conducting extensive community consultation and research ahead of the 2026 Census to inform strategies to support household participation.

In embracing the use of data linkage and new technologies to reduce provider burden, the ABS is also aware of Australians' privacy expectations on the use of their data. There is a high level of public trust in how the ABS collects, handles and secures information. The ABS is undertaking Privacy Impact Assessments for the Census and other sensitive collections to ensure data handling practices are consistent with community expectations.

Capability






The ABS has a capable, diverse and highly engaged workforce. Our people are in high demand, with their skills making them attractive in both the public and private sector. The ABS value proposition for staff continues to be based on making a significant contribution to the Australian community, flexible approaches to working, the provision of development opportunities, and a strong and highly regarded graduate recruitment and development program.

The ABS ensures its time, resources and funds are directed to priority activities. Our governance minimises duplication and redundant effort, ensuring investments can deliver key statistical releases and support long-term projects.

The ABS is committed to the Australian Public Service (APS) Strategic Commissioning Framework to ensure the core work of the ABS is undertaken by APS employees.

The ABS has set a target to keep the amount of core work outsourced to less than 1% of its Full-Time Equivalent workforce. This target reflects our commitment to maintaining the ABS' core work in-house and harnessing APS expertise and knowledge.

The ABS is making shifts to deliver on its strategic priorities and respond to changing priorities and opportunities. The 5 shifts are:

SHIFT	 DATA	 CLIENTS	 WORKFORCE	 TECHNOLOGY	 LEADERSHIP
BEING MORE	<ul style="list-style-type: none"> ▪ Solutions focused ▪ Diverse in the types of data we use ▪ Re-users of data. 	<ul style="list-style-type: none"> ▪ Proactive ▪ Client-centric (both providers and data users) ▪ Partnering to design solutions ▪ Providing higher value to core clients. 	<ul style="list-style-type: none"> ▪ Solutions focused ▪ Highly collaborative ▪ Comfortable with ambiguity ▪ Diverse in ways of working and thinking ▪ Multi-skilled in how we collect data. 	<ul style="list-style-type: none"> ▪ Modern, flexible and secure in how we provision our internal solutions ▪ Responsive to the needs of our external users. 	<ul style="list-style-type: none"> ▪ A collaborative and integrated leadership team ▪ Outwardly focused and internally supportive.

The Big Data, Timely Insights (BDTI) program is supporting these shifts by the use of modern and secure technology, responding to the needs of our clients and providing timely and accurate economic insights.

Phase 2 of the BDTI program will support the transition of key data assets to a secure cloud environment, allowing the ABS to reduce the risks it currently faces to the production and accuracy of Australia's key economic statistics.

From 2024–25, the BDTI program will also commence work to replace the legacy Statistical Business Register system with a cloud-based product, the Business Characteristics Asset that will provide additional data on small businesses and more timely insights on business formation and resilience.

Risk oversight and management

The ABS recognises risk as a necessary part of the innovation required to deliver relevant, timely and high-quality statistics. Where strategies and priorities result in higher risk, internal management and engagement with clients ensures there is appropriate awareness and control of the risk.




The ABS Risk Management Framework sets out the Australian Statistician's expectations for how the ABS manages risks to deliver better outcomes for the Australian community. Based on the [Commonwealth Risk Management Policy](#), the framework supports the ABS in establishing and maintaining appropriate systems and controls for the oversight and management of risk, in line with Australian Government requirements.

The Australian Statistician has overarching responsibility for the ABS Risk Management Framework. The Australian Statistician chairs the ABS Executive Board that monitors the enterprise risks facing the ABS and determines our risk appetite and tolerance. The Chief Risk Officer supports the Executive Board in reviewing enterprise risk and assuring the effectiveness of our management of risk. The Audit and Risk Committee provides independent advice to the Australian Statistician on the appropriateness of the enterprise risk management framework and internal controls.

The ABS builds a line of sight for all staff to the enterprise-level strategy and priorities. Managers at all levels are accountable for managing risks to their objectives by establishing monitoring and control activities proportionate to the level of risk. ABS governance bodies enable collective and coordinated responses to risk by enabling investment in controls for common or systemic risks, supporting effective escalation of higher-level risks, and overseeing the efforts of line managers in addressing lower-level risks.

The ABS risk culture supports innovative projects by encouraging calculated risk-taking, finding opportunities and applying informed risk management practices.

The ABS has put plans in place to mitigate against key risks, which include the following:

-  increasing difficulty sourcing data from households and businesses
-  attracting and retaining staff with the necessary data capability, particularly with the growing competition for statisticians and data scientists
-  persistent threat of sophisticated cyber-security attack
-  reliance on ageing IT systems and processes unable to support emerging statistical methods
-  managing the increasing demands from clients for data and statistics within our allocated resources

Collaboration and cooperation

As Australia's national statistical agency, the ABS understands the importance of our relationships with key data providers, including state and territory governments and private sector entities. These partnerships are crucial in the dynamic data and statistical environment, enabling the ABS to bring together data from across the APS and private sector. Working together to harness opportunities will support the production of high-quality official statistics and new insights.

Our cooperation across government and research institutions includes working with:

- the Department of Education on the new Early Childhood Education and Care cost index
- the Reserve Bank of Australia to host conferences that showcase the role of data in tackling public policy problems
- the Australian Prudential Regulation Authority to enhance the data collection of insurance, superannuation and banking data
- the Department of Social Services, the Australian Institute of Health and Welfare and states and territories to deliver the National Disability Data Asset (NDDA) and Australian National Data Integration Infrastructure (ANDII)
- the Bureau of Meteorology, CSIRO and Geoscience Australia on the Australian Climate Service to help government and community better understand the threats posed by natural disasters and climate change and reduce their impacts
- Geoscience Australia to deliver the Digital Atlas of Australia to provide users with access to a selection of data, interactive applications and maps
- APS agencies to produce integrated data assets including the Person-Level Integrated Data Asset (PLIDA) and Business Longitudinal Analysis Data Environment (BLADE) about people and businesses
- ACT and SA Governments on the pilot Life Course Data Initiative (LCDI) which integrates data from a range of ACT and SA Government services to PLIDA and demonstrates its value in addressing entrenched disadvantage
- the Department of Agriculture, Forestry and Fisheries and the agricultural industry to modernise ABS agriculture statistics using alternative data sources
- the Australian university sector to develop and quality assure the methodological solutions which underpin our statistics and processes.

The ABS also develops and draws on international expertise by collaborating with statistical agencies worldwide and mentoring agencies in developing countries.



The ABS is an active member of the United Nations Statistical Commission and has many enduring international relationships. Through these connections, the ABS shares its expertise, collaborates on research and development, and enhances the quality and relevance of its own statistical products and services. The ABS' international engagements include working with:

- the International Monetary Fund to develop the 7th edition of the Balance of Payments and International Investment Position Manual (BPM7)
- the United Nations Statistical Commission to update the System of National Accounts 2008 (2008 SNA), which will culminate in the 2025 SNA
- other nations in the High-Level Group for the Modernisation of Official Statistics (HLG-MOS) to develop strategies and solutions in a flexible and agile way
- the Department of Foreign Affairs and Trade to support regional statistical capability and institutional strengthening through programs in Indonesia, Timor-Leste, Papua New Guinea, Fiji and elsewhere in the Pacific.

The ABS works with the ABS Round Table for Aboriginal and Torres Strait Islander Statistics to ensure statistical programs are undertaken in a culturally safe manner and reflect the priorities, values and diversity of Aboriginal and Torres Strait Islander peoples.



ACTIVITIES

The Australian Statistician, assisted by the Executive Board, ensures planned and executed activities are coherent, complementary and coordinated by articulating the ABS' strategic priorities. These strategic priorities are set through collaboration with our partners and stakeholders, and in response to the external operating environment.

The ABS' strategic priorities are:

 <p>PRIORITY 1: Produce high-quality statistics and insights</p>	 <p>PRIORITY 2: Exercise leadership in strengthening Australia's data capabilities</p>	 <p>PRIORITY 3: Strengthen relationships and reduce load on data providers</p>
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These priorities provide clear alignment with the ABS' Portfolio Budget Statements and internal planning document, the *Enterprise Strategy 2024-25 to 2028-29*.

The ABS has revised its strategic priorities in 2024-25 to improve clarity and highlight enhanced commitments to strengthening Australia's data capabilities and the growing importance of the ABS' relationships with both public and private sector data providers.



Priority 1: Produce high-quality statistics and insights

The ABS collects and analyses a broad range of social, economic, business, population and environmental data and produces valuable statistics and insights to inform Australia's important decisions.

ABS data and statistics underpin fiscal and monetary policy and inform the delivery of programs and services vital to the health and wellbeing of Australians. They support a strong, well-functioning democracy and provide reliable information on a range of matters critical to public debate.

The ABS uses survey and administrative data to provide insights into Australia as a nation. The ABS continues to build relationships with all levels of government, academia, business and the not-for-profit sector to generate statistical information to inform and assess the effectiveness of economic, social and environmental policies. ABS consults key clients and users of ABS data and statistics to ensure innovative statistical products are relevant and valuable.

During 2024–25, the ABS will continue to deliver a range of economic, industry, environmental and agricultural statistics and products to meet the needs of government, businesses and the community.

Key activities include:

- producing high-quality, respected, well explained **macroeconomic statistics**, including the Australian System of National Accounts
- producing quality **price indexes**, including the Consumer Price Index (CPI) (quarterly and new monthly indicator), Producer Price Index and Wage Price Index
- developing new statistics from the BDTI project, including a **complete monthly measure of the CPI** due for release in 2025–26.

During 2024–25, the ABS will continue to deliver a range of population, labour and social statistics such as quarterly population estimates and the monthly labour force series to meet the needs of government, businesses and the community.

Key activities include:

- continuing to address **labour market data gaps** to enhance data on employment outcomes and barriers, modernise survey forms for labour market content, expand the Labour Account and consult with Aboriginal and Torres Strait Islander peoples on more frequent employment data
- enhancing industrial relations and regional **labour market statistics** and providing more detailed geographic breakdowns
- reinstating the **General Social Survey** to provide statistics annually from 2026 onwards for the Treasury's *Measuring What Matters* framework
- reinstating the **Time Use Survey**¹ every 2 years to assist the understanding of how Australians balance their time between work, family, leisure and caring activities
- implementing an **intercensal review of Net Interstate Migration** to reduce the accumulation of errors in state and territory population estimates between Censuses.

¹ The Time Use Survey is released as *How Australians Use Their Time*.

As required by the [Census and Statistics Act 1905](#), the ABS will conduct the next Census in 2026. The Census provides a snapshot of the economic, social and cultural make-up of the nation and tells the story of how Australia is changing over time. The design and development of the 2026 Census continues in 2024–25.

Key activities include:

- finalising **2026 Census** content
- **community engagement** to co-design strategies and plans to support all people to participate in the Census
- delivering **critical infrastructure** to support a secure and trusted 2026 Census
- ensuring the **2026 Census** will be an easy and secure experience for all Australians.



SPOTLIGHT ON PERFORMANCE MEASURE

1.3: Conduct the Census – implementation of the Census to deliver trusted data

The Australian Government determines what information is collected in the Census. Every Census, the ABS undertakes a review to inform its recommendation to the Government on the topics for the Census.

The review is undertaken to ensure information collected in the Census remains relevant as Australia changes and maintains strong support for the Census.

The review of topics includes extensive public consultation, stakeholder engagement and testing.

The Government decision on the 2026 Census topics will determine if the *Census and Statistics Regulation 2016* is updated. Any approved updates to the Regulation will be published in the Federal Register of Legislation.

As the custodian of nationally significant data and statistical assets, the ABS serves a diverse range of stakeholders that use ABS data, including government agencies, local councils, the public, researchers, businesses and community groups. The ABS is dedicated to improving access to its products and services while maintaining privacy and confidentiality.

Key activities include:

- improving the digital experience for users by designing for **accessibility and inclusiveness** of ABS products and services using the [Digital Service Standard 2.0](#) and [Web Content Accessibility Guidelines 2.2](#).

The ABS builds and maintains integrated data assets for research in the public interest. By maintaining and regularly updating integrated data assets, the ABS can respond effectively to evolving research demands and users can undertake important research about people and businesses across time.

Key data asset activities in 2024–25 include:

- the **Business Characteristics Asset** is being rebuilt to provide tailored, granular and timely insights on Australian businesses
- developing new data assets to:
 - support the Government’s **Competition Review** to provide greater ongoing visibility of merger and acquisition activity in the economy
 - provide insights into gender-based violence through the **Criminal Justice Data Asset**
 - create a new **Early Childhood Education and Care cost index** to track changes in the costs of delivering childcare services over time
- delivering the **National Disability Data Asset (NDDA)**, a new source of information about people with disability. It will bring together de-identified data from Australian, state and territory government agencies for research and analysis. It will provide deeper, data driven insights about the needs and outcomes of people with disability to help improve programs and services
- continuing to develop the **Life Course Data Initiative (LCDI)**, a 4-year program that will create a linked Life Course Dataset using Person-Level Integrated Data Asset (PLIDA) and deliver data insights to inform long term policy responses to address entrenched disadvantage.

The production of high-quality statistics relies on contemporary, high-quality statistical standards and infrastructure.

In 2024–25, the key activities include:

- completing the comprehensive review of the **Australian and New Zealand Standard Classification of Occupations (ANZSCO)**. ANZSCO is used in the collection, publication and analysis of occupation statistics. It is used across the Australian Public Service (APS) in a variety of ways, including to reflect changes in the labour market. The review will be completed by December 2024 for use in the 2026 Census
- developing a **coding capability** using machine learning technology to code text to statistical classifications. This capability will be deployed as a whole of government facility for occupation coding, support ABS internal use across a number of classifications and increase data linkage and integration possibilities. This coding capability will also increase the efficiency of coding statistical information.

Priority 2: Exercise leadership in strengthening Australia's data capabilities

"Investment in the safe and secure linkage of administrative data is becoming increasingly important to provide the evidence base for policy, community-level insights, and program evaluation.

*Over time, these data assets should greatly expand the opportunity for analysts, both within government and beyond, to do high-quality empirical research and evaluations of programs and thereby to improve the information base on which future public policy is formulated."*²

Dr David Gruen AO

The Australian Statistician serves as a member of the National Data Advisory Council (the Council), set up under the [Data Availability and Transparency Act 2022](#). The Council provides advice to the National Data Commissioner on matters including ethical use of public sector data, balancing data availability with privacy protection, technical best practice, and industry and international developments.

Other ABS engagement across the APS includes:

- outposting a team to **support the Office of the National Data Commissioner (ONDC)** in its stewardship of data sharing legislation
- outposting staff to other Commonwealth entities to support the **delivery of the Data and Digital Government Strategy**
- **contributing as a member** of the Deputy Secretaries Data Group and Secretaries' Data and Digital Committee to provide oversight of data initiatives
- driving the Data Champions Forum and supporting the ONDC to **implement new data sharing legislation**.

The APS Data Profession focuses on strengthening data capabilities within the APS workforce. Key initiatives include streamlined data graduate recruitment, developing data specialist capability, promoting diversity in data roles and providing data literacy education. In doing so, the APS aims to harness the increasing availability and value of data across teams and agencies.

As Head of the APS Data Profession, the Australian Statistician leads initiatives that attract, develop, and retain skilled data professionals, fostering innovation and collaboration across APS agencies. The Australian Statistician collaborates with agencies to champion the APS Data Profession strategy, ensuring its successful implementation and impact.

The Data Profession Members' Community Platform (MCP) continues to grow. It connects data professionals across the Australian and state and territory public service and hosts communities of practice. As of 30 June 2024, the MCP has over 9,500 members across Australia, working to enhance the data capability of the public sector workforce for better national outcomes.

2 [The Rise of Big Data and Integrated Data Assets – EY Conference 'What not to ignore in '24'](http://www.abs.gov.au/about/our-organisation/australian-statistician/speeches/rise-big-data-and-integrated-data-assets)
www.abs.gov.au/about/our-organisation/australian-statistician/speeches/rise-big-data-and-integrated-data-assets

Key activities include:

- continuing to lead the APS-wide **graduate recruitment** for the Data Profession, recruiting on behalf of over 35 agencies in 2024–25
- promoting the **data specialist employee value proposition** to attract, recruit and retain data professionals at all levels
- leading the **APS Data Awards**, a celebration of outstanding data-driven initiatives across the APS
- maturing and delivering **training modules** targeting the Senior Executive Service and executive level cohorts, covering data governance, management and leadership
- refining and developing **career pathway tools, capability frameworks and foundational training** for graduates, data professionals and those seeking to uplift data literacy.

Government agencies use ABS investment and expertise to access secure cloud-based data services required to safely manage data sharing.

Key activities include:

- the ABS **Secure Environment for Analysing Data** (SEAD) service, which will continue to provide a series of secure, self-contained environments within the ABS DataLab's cloud-based infrastructure. Government agencies using this service maintain full control and management of their data, users, projects and outputs in accordance with their legislative, policy and risk requirements. The ABS maintains the system's protections, in line with the [Five Safes framework](#).



SPOTLIGHT ON PERFORMANCE MEASURE

2.1: Adoption of secure data infrastructure – providing secure data management and data sharing capabilities to support the Australian Government, and state and territory governments

The ABS developed SEAD to meet the demand for secure cloud-based data access services across the Australian Government. SEAD supports Government agencies in incorporating the ONDC Data Sharing Principles into their regular operations, ensuring safe data sharing and access to modern data science tools.

In 2024–25, the ABS has introduced a new performance measure to track the number of agreements in place for SEAD services, aiming to assess uptake in the future.

Priority 3: Strengthen relationships and reduce load on data providers

The ABS continues to strengthen relationships with all levels of government, academia, business and the not-for-profit sector to generate statistical information to inform and assess the effectiveness of economic, social and environmental policies. The ABS consults key clients and users of ABS data and statistics to ensure innovative statistical products are relevant and valued.

The ABS' Outposted Officer network facilitates access to statistics, develops statistical capability and aims to strengthen statistical coordination with federal, state and territory government host agencies. The ABS needs to remain agile and responsive to changing client needs and circumstances, while continuing to safeguard community trust in the ABS as an effective, secure and ethical organisation.

The ABS continues to modernise its data acquisition process to respond to long-term declines in survey response rates and improve methodology and systems to enable a digital-first approach to data collection from Australians.

The ABS is committed to reducing the burden on data providers and is continuously reviewing data collection methods to ensure information is being collected efficiently. In line with the Government's [Data and Digital Strategy](#), the ABS strives to collect information in the most efficient and timely way with as little cost as possible imposed on businesses and households.

The ABS is increasing its use of administrative data, including data collected by governments and businesses, to reduce the need to conduct surveys.

Key activities include:

- **modernising the ABS' agricultural statistics** after ceasing large agricultural surveys. The ABS will instead use existing data from government, industry and commercial sources to produce official agricultural statistics, now known as the **Australian Agriculture series**
- modernising the ABS' data sourcing capabilities and accelerating use of digital technologies through the **Data Acquisition Modernisation Strategy**. This work focuses on a digital first approach to encourage and support online participation and improve usability, accessibility, flexibility and security.



SPOTLIGHT ON PERFORMANCE MEASURE

3.1: Efficiency of statistical operations – improving data collection methods

The ABS relies on public trust and must keep the information given to it safe. The ABS uses identity and authentication management systems to safeguard the data we collect.

The ABS has replaced the legacy system XIAM with OKTA to improve security and provide a simplified and contemporary experience for survey respondents accessing ABS' digital surveys across household, business, and administrative collections.

The efficiency of this advancement will be measured by the reduction in respondent calls for account registration.

FORWARD WORK PROGRAM

The Forward Work Program (FWP) provides the schedule of statistical releases over the next 4 years. This schedule does not include experimental estimates and research papers. It is developed through extensive consultation with Government, key stakeholders including users of statistics, other government organisations and a range of non-government organisations such as community groups and industry bodies.

The ABS reviews and makes changes to the FWP to ensure it continues to appropriately measure the Australian economy, environment and society.

Statistical releases are classified into 3 tiers to assist with prioritising resources. This tiering was developed in consultation with a wide range of interested parties.

Tier 1	Statistics representing the foundation work of a national statistical organisation.
Tier 2	Important areas of statistics where there is a significant government outlay or where there is a significant public policy interest.
Tier 3	Other important statistical work currently undertaken to meet identified user requirements.

Release	Tier	Year of Release				Release Frequency
		2024-25	2025-26	2026-27	2027-28	
Labour Market						
Average Weekly Earnings, Australia	T1	✓	✓	✓	✓	Six-monthly
Barriers and Incentives to Labour Force Participation, Australia	T2	✓	✓	✓	✓	Quarterly and yearly
Characteristics of Employment, Australia <ul style="list-style-type: none"> Employee earnings Working arrangements Trade union membership 	T2	✓	✓	✓	✓	Yearly
Employee Earnings and Hours, Australia	T1		✓		✓	Two-yearly
Industrial Disputes, Australia	T3	✓	✓	✓	✓	Quarterly
Job Vacancies, Australia	T2	✓	✓	✓	✓	Quarterly
Jobs in Australia	T2	✓	✓	✓	✓	Yearly
Labour Account, Australia <ul style="list-style-type: none"> Multiple jobholders Labour hire workers 	T1	✓	✓	✓	✓	Quarterly
Labour Force Status of Families	T2	✓	✓	✓	✓	Yearly
Labour Force, Australia	T1	✓	✓	✓	✓	Monthly and quarterly
Longitudinal Labour Force, Australia ³	T1	✓	✓	✓	✓	Monthly
Monthly Employee Earnings Indicator	T2	✓	✓	✓	✓	Six-monthly
Participation, Job Search and Mobility, Australia <ul style="list-style-type: none"> Job mobility Potential workers Underemployed workers 	T2	✓	✓	✓	✓	Yearly
Personal Income in Australia	T3	✓	✓	✓	✓	Yearly
Public Sector Employment and Earnings, Australia	T1	✓	✓	✓	✓	Yearly
Retirement and Retirement Intentions, Australia	T2	✓		✓		Two-yearly
Weekly Payroll Jobs	T2	✓	✓	✓	✓	Quarterly
Work-Related Injuries	T3		✓			Four-yearly

³ The Longitudinal Labour Force, Australia is released into the ABS DataLab.

Release	Tier	Year of Release				Release Frequency
		2024-25	2025-26	2026-27	2027-28	
Economic						
Australian Industry	T1	✓	✓	✓	✓	Yearly
Assets and Liabilities of Australian Securitised	T1	✓	✓	✓	✓	Quarterly
Australian System of National Accounts	T1	✓	✓	✓	✓	Yearly
Balance of Payments and International Investment Position	T1	✓	✓	✓	✓	Quarterly
Building Activity and Engineering Construction	T1	✓	✓	✓	✓	Quarterly
Building Approvals	T1	✓	✓	✓	✓	Monthly
Business Characteristics	T2		✓		✓	Two-yearly
Business Indicators	T1	✓	✓	✓	✓	Quarterly
Construction Work Done, Preliminary	T1	✓	✓	✓	✓	Quarterly
Counts of Australian Businesses, including Entries and Exits	T1	✓	✓	✓	✓	Quarterly and yearly
Estimates of Industry Level KLEMS Multifactor Productivity	T2	✓	✓	✓	✓	Yearly
Estimates of Industry Multifactor Productivity	T2	✓	✓	✓	✓	Yearly
Finance and Wealth	T1	✓	✓	✓	✓	Quarterly
Government Finance Statistics	T1	✓	✓	✓	✓	Quarterly
Government Finance Statistics, Annual ⁴	T2	✓	✓	✓	✓	Yearly
Input-Output Tables	T1	✓	✓	✓	✓	Yearly
International Investment Position, Australia: Supplementary Statistics	T2	✓	✓	✓	✓	Yearly
International Trade in Goods	T1	✓	✓	✓	✓	Monthly
International Trade: Supplementary Information, Calendar Year	T2	✓	✓	✓	✓	Yearly
International Trade: Supplementary Information, Financial Year	T2	✓	✓	✓	✓	Yearly
Lending Indicators ⁵	T1	✓	✓	✓	✓	Quarterly
Managed Funds, Australia ⁶	T1		✓	✓	✓	Quarterly

⁴ The Government Finance Statistics, Education release was combined with the Government Finance Statistics, Annual release in 2023-24.

⁵ The Lending Indicators release will move from a monthly to a quarterly publication in late 2024.

⁶ The Managed Funds, Australia release has been paused from the December quarter 2023 while the underlying surveys and methodology are reviewed. An update will be provided in early 2025.

Release	Tier	Year of Release				Release Frequency
		2024-25	2025-26	2026-27	2027-28	
Mineral and Petroleum Exploration	T2	✓	✓	✓	✓	Quarterly
Modellers' Database	T3	✓	✓	✓	✓	Quarterly
Monthly Business Turnover Indicator	T2	✓	✓	✓	✓	Monthly
Monthly Household Spending Indicator	T2	✓	✓	✓	✓	Monthly
National Income, Expenditure and Product	T1	✓	✓	✓	✓	Quarterly
Private New Capital Expenditure and Expected Expenditure	T1	✓	✓	✓	✓	Quarterly
Research and Development Expenditure, Business ⁷	T2	✓		✓		Two-yearly
Research and Development Expenditure, Higher Education	T2		✓		✓	Two-yearly
Research and Development, Expenditure, Government and Private Non-Profit Organisations	T2		✓		✓	Two-yearly
Retail Trade Survey ⁸	T1	✓	✓			Monthly
State Accounts	T2	✓	✓	✓	✓	Yearly
Supply Use Tables	T1	✓	✓	✓	✓	Yearly
Taxation Revenue, Australia	T2	✓	✓	✓	✓	Yearly
Price Indicators						
Consumer Price Index	T1	✓	✓			Quarterly
Consumer Price Index Indicator	T1	✓	✓			Monthly
Consumer Price Index ⁹	T1		✓	✓	✓	Monthly
International Trade Price Indexes	T1	✓	✓	✓	✓	Quarterly
Producer Price Indexes	T1	✓	✓	✓	✓	Quarterly
Selected Living Cost Indexes	T1	✓	✓	✓	✓	Quarterly
Total Value of Dwellings	T2	✓	✓	✓	✓	Quarterly
Wage Price Index	T1	✓	✓	✓	✓	Quarterly

⁷ The Research and Development Expenditure, Business release, initially scheduled in the 2023-24 Corporate Plan for publication in 2025-26, has been revised to 2024-25 in this Plan.

⁸ The last Retail Trade Survey will be for June 2025, to be released in July 2025.

⁹ From late 2025, the ABS will publish a complete Monthly Consumer Price Index (CPI). Quarterly CPI data tables will be included in every third month of the complete Monthly CPI release. Further information can be found at: <https://consult.abs.gov.au/data-integration-operations/monthly-cpi-design-consultation/results/designofthecompletemonthlycpi.pdf>. The standalone Quarterly CPI release will cease in late 2025.

Release	Tier	Year of Release				Release Frequency
		2024-25	2025-26	2026-27	2027-28	
Demographic						
Aboriginal and Torres Strait Islander Life Expectancy ¹⁰	T2					Five-yearly
Aboriginal and Torres Strait Islander Population Estimates and Projections ¹¹	T2	✓			✓	Five-yearly
Australian Historical Population Statistics	T3	✓				Five-yearly
Births and Deaths	T1	✓	✓	✓	✓	Quarterly and yearly
Causes of Death	T2	✓	✓	✓	✓	Yearly
Household and Family Projections ¹²	T3					Five-yearly
Life Expectancy	T1	✓	✓	✓	✓	Yearly
Marriages and Divorces	T3	✓	✓	✓	✓	Yearly
Overseas Arrivals and Departures	T1	✓	✓	✓	✓	Monthly
Overseas Migration	T1	✓	✓	✓	✓	Quarterly and yearly
Population by Country of Birth	T2	✓	✓	✓	✓	Yearly
Population Projections, Australia ¹³	T2					Five-yearly
Provisional Mortality Statistics	T2	✓	✓	✓	✓	Two-monthly
Quarterly Estimated Resident Population by State/Territory (including components of growth)	T1	✓	✓	✓	✓	Quarterly
Regional Population Statistics	T1	✓	✓	✓	✓	Yearly

10 Aboriginal and Torres Strait Islander Life Expectancy will be released after the period covered by this Plan.

11 2021 Census-based projections will be released in the Aboriginal and Torres Strait Islander Population Estimates and Projections release in 2024-25. Preliminary 2026 Census-based estimates will be released in 2027-28.

12 Household and Family Projections will be released after the period covered by this Plan.

13 Population Projections, Australia will be released after the period covered by this Plan.

Release	Tier	Year of Release				Release Frequency
		2024-25	2025-26	2026-27	2027-28	
Environmental and Sectorial¹⁴						
Australian Agriculture: Broadacre Crops	T2	✓	✓	✓	✓	Yearly
Australian Agriculture: Horticulture	T2	✓	✓	✓	✓	Yearly
Australian Agriculture: Livestock	T2	✓	✓	✓	✓	Yearly
Australian Defence Industry Account	T3				✓	Irregular
Australian Transport Economic Account	T3	✓				Irregular
Energy Account, Australia	T2	✓	✓	✓	✓	Yearly
Livestock Products	T2	✓	✓	✓	✓	Quarterly
National Land Account	T2	✓	✓	✓	✓	Yearly
National Ecosystem Account ¹⁵	T3	✓	✓	✓	✓	Yearly
Tourism Satellite Account	T2	✓	✓	✓	✓	Yearly
Water Account, Australia	T2	✓	✓	✓	✓	Yearly
Social						
Corrective Services, Australia	T3	✓	✓	✓	✓	Quarterly
Criminal Courts, Australia	T3	✓	✓	✓	✓	Yearly
Crime Victimization, Australia	T3	✓	✓	✓	✓	Yearly
Cultural and creative activities	T3			✓		Four-yearly
Disability, Ageing and Carers ¹⁶	T2	✓				Irregular
Education and Work, Australia	T2	✓	✓	✓	✓	Yearly
Gender Indicators	T3	✓	✓	✓	✓	Yearly
General Social Survey ¹⁷	T1		✓	✓	✓	Yearly
Household Expenditure ¹⁸	T1					Irregular
How Australians Use Their Time ¹⁹	T1		✓		✓	Two-yearly

14 The *Modernising ABS Agricultural Statistics* project continues in 2024–25. The final Agricultural Commodities, Australia, and Value of Agricultural Commodities Produced releases were published in January 2023. The Australian Agriculture series (Broadacre crops; Horticulture; Livestock) commences in 2024–25, as part of the suite of new releases to modernise ABS official agricultural statistics.

15 The National Ecosystem Account was listed as an irregular release in the 2023–24 Corporate Plan. It will be released on a yearly basis from 2024–25.

16 The Disability, Aging and Carers release, initially scheduled in the 2023–24 Corporate Plan for publication in 2026–27, has been revised to 2024–25 in this Plan.

17 The General Social Survey was reinstated in 2024–25 and will be released yearly from 2025–26.

18 The Household Expenditure release, previously known as Living Costs in Australia will be released after the period covered by this Plan.

19 How Australians Use Their Time was listed as an irregular release in the 2023–24 Corporate Plan. It will be released two-yearly from 2025–26.

Release	Tier	Year of Release				Release Frequency
		2024-25	2025-26	2026-27	2027-28	
Intergenerational Health and Mental Health Study						
<ul style="list-style-type: none"> National Aboriginal and Torres Strait Islander Health Survey 	T1	✓				Irregular
<ul style="list-style-type: none"> National Nutrition and Physical Activity Survey 	T1	✓				Irregular
<ul style="list-style-type: none"> National Aboriginal and Torres Strait Islander Nutrition and Physical Activity Survey 	T1	✓				Irregular
<ul style="list-style-type: none"> National Health Measures Study 	T1	✓				Irregular
Legal Assistance Services ²⁰	T3	✓	✓			Yearly
Migrant Settlement Outcomes	T3	✓	✓	✓	✓	Yearly
National Health Survey ²¹	T2				✓	Three-yearly
Patient Experience	T3	✓	✓	✓	✓	Yearly
Personal Safety	T3		✓			Four-yearly
Qualifications and Work, Australia	T3				✓	Four-yearly
Prisoners in Australia	T3	✓	✓	✓	✓	Yearly
Recorded Crime – Offenders	T3	✓	✓	✓	✓	Yearly
Recorded Crime – Victims	T3	✓	✓	✓	✓	Yearly
Sun Protection Measures	T3	✓				Irregular
Survey of Income and Housing ²²	T1		✓		✓	Two-yearly
Work-Related Training and Adult Learning Survey, Australia	T3		✓			Four-yearly
Census						
Population and Housing ²³	T1			✓	✓	Five-yearly
Post Enumeration Survey ²⁴	T1			✓		Five-yearly

²⁰ Legal Assistance Services releases beyond 2025–26 have not been confirmed at the time of publication of this Plan.

²¹ The National Health Survey release, initially scheduled in the 2023–24 Corporate Plan for publication in 2025–26, has been revised to 2027–28 in this Plan.

²² The Survey of Income and Housing was listed as an irregular release in the 2023–24 Corporate Plan. It will be released two-yearly from 2025–26.

²³ The ABS will release 2026 Census of Population and Housing data in a staged approach across 2026–27 and 2027–28.

²⁴ The Post Enumeration Survey is known to respondents as the Post Census Review. It is next due for release in 2026–27.

Release	Tier	Year of Release				Release Frequency
		2024-25	2025-26	2026-27	2027-28	
Data assets²⁵						
Australian Census Longitudinal Dataset (ACLD)	T2				✓	Five-yearly
Australian Census and Migrants Integrated Dataset ²⁶ (ACMID)	T2				✓	Five-yearly
Australian Census Temporary Entrants Integrated Dataset ²⁷ (ACTEID)	T3				✓	Five-yearly
Business Longitudinal Analytical Data Environment (BLADE)	T1	✓	✓	✓	✓	Yearly
Life Course Data Initiative (LCDI)	T1		✓	✓		Irregular
Linked Employer-Employee Database (LEED)	T1	✓	✓	✓	✓	Yearly
National Disability Data Asset (NDDA)	T1	✓	✓			Yearly
Person-Level Integrated Data Asset (PLIDA)	T1	✓	✓	✓	✓	Yearly
Vocational Education and Training National Data Asset (VNDA)	T2	✓	✓	✓	✓	Yearly
Other						
Data by Region	T2	✓	✓	✓	✓	Six-monthly

²⁵ The ABS builds highly valuable integrated data assets for research in the public interest. Information about these data assets can be found on the ABS website www.abs.gov.au/about/data-services/data-integration/integrated-data

²⁶ Released as Permanent Migrants in Australia.

²⁷ Released as Temporary Visa Holders in Australia.

PERFORMANCE MEASURES AND TARGETS

The Corporate Plan is the ABS' principal planning document and sets out how the ABS manages its responsibilities and use of public resources. The ABS, as with all other non-Corporate Commonwealth entities, is required to use qualitative and quantitative performance measures to assess the extent to which it has delivered against its purpose.

For 2024–25 and the forward estimates period referenced in this Corporate Plan:

- the performance measures meet the requirements of section 16EA of the [Public Governance, Performance and Accountability Rule 2014](#)
- targets for performance measures are reviewed annually and have been provided for each performance measure where it is reasonable to do so.

The assessment of the ABS' performance and achievements will be reported in the Annual Performance Statement, which is incorporated in the ABS Annual Report 2024–25.

Priority 1: Produce high-quality statistics and insights

1.1 Trust in ABS statistics – level of trust in the ABS and its statistics

Method	Targets	Years measured
Community Trust in ABS Statistics Survey (CTASS) ²⁸	At least 85% level of trust in the ABS and ABS statistics	2024–25
Number of statistics released free of significant errors ²⁹	100% of statistics are released free of significant errors	2024–25 to 2027–28

1.2 International compliance – ABS statistics meet the standards for National and International Accounts, Labour Force, Unemployment, Consumer Price Index, and Estimated Resident Population

Method	Targets	Years measured
Compliance with International Monetary Fund (IMF) Special Data Dissemination Standard (SDDS) ³⁰	IMF assesses ABS to be 100% compliant with SDDS for in-scope collections	2024–25 to 2027–28

²⁸ The CTASS is currently conducted every 5 years, with the next survey collection being undertaken in 2024–25.

²⁹ Significant errors are errors in statistical releases, either identified by the ABS or by users, that could mislead a user as to the value of a statistical indicator of national or state importance.

³⁰ <https://dsbb.imf.org/sdds>.

1.3 Conduct the Census³¹ – implementation of the Census to deliver trusted data

Method	Targets	Years measured
Finalise 2026 Census topics	Regulations are updated to define Census topics	2024–25
Successful completion of the 2025 Census Operational Readiness Exercise (ORE)	Census ORE is completed, and the evaluation report is agreed and accepted by the 2026 Census governance forum	2025–26
Response rate to the 2026 Census	95% response rate	2026–27
Independent survey of user sentiment toward the 2026 Census	80% of the community support the Census	2026–27
Validation of the quality of 2026 Census data by the Independent Assurance Panel	2026 data is of a comparable quality to previous Censuses	2026–27
Completion of the release of data on all 2026 Census topics	Data is publicly released on all prescribed 2026 Census topics	2027–28

1.4 Access to ABS data and statistics – access to data products and services

Method	Targets ³²	Years measured
Composite index of channel access: ³³ <ul style="list-style-type: none"> • Calls to API service • Number of DataLab sessions • Invoices for customised data services • Count of ABS website sessions • Registered users of TableBuilder 	111	2024–25
	114	2025–26
	117	2026–27
	120	2027–28

³¹ Each Census is implemented over a 5 year period. As such, targets for this measure change each year to reflect the major phases of Census. Targets relevant to the years covered by the 2024–25 Corporate Plan are included here.

³² Based on a benchmark value of 100 in 2020–21.

³³ For each of the 5 channels, the count for the current year is divided by the count in the benchmark year (2020–21). The composite index is calculated by taking the average of each of the 5 channels and multiplying by 100.

Priority 2: Exercise leadership in strengthening Australia's data capabilities

2.1 Adoption of secure data infrastructure – providing secure data management and data sharing capabilities to support the Australian Government, and state and territory governments

Method	Targets	Years measured
Number of agreements in place for Secure Environment for Analysing Data (SEAD) services	10 agreements in place ³⁴	2024–25
	14 agreements in place	2025–26
	18 agreements in place	2026–27
	22 agreements in place	2027–28

2.2 Engagement with the APS Data Profession – enhancing engagement with Australian Public Servants who use data for informed decision-making³⁵

Method	Targets ³⁶	Years measured
Number of Member Community Platform (MCP) members and interactions with the MCP ³⁷	5% increase on benchmark	2024–25
	5% increase on benchmark	2025–26
	5% increase on benchmark	2026–27
	5% increase on benchmark	2027–28

³⁴ 6 agreements were in place in 2023–24.

³⁵ In 2023–24, this measure was *3.2 Delivery of data peer learning opportunities to APS employees*. The title has been updated to improve clarity.

³⁶ Benchmark is the results from the previous year and value is set to 100.

³⁷ The 'Number of Communities of Practice' indicator has been removed.

Priority 3: Strengthen relationships and reduce load on data providers

3.1 Efficiency of statistical operations – improving data collection methods

Method	Target: Case studies ³⁸	Years measured
Case study showing efficiencies made in collecting data for statistical purposes	<p>Whole of Australian Government coding capability project to deliver a modern machine learning statistical coding capability to a minimum of 3 Australian Government or state government agencies by June 2025. This coder is expected to deliver longer term efficiencies, standardise coding and ensure alignment with current standards when classifying occupations in the Australian and New Zealand Standard Classification of Occupation (ANZSCO)</p> <p>Replacing the legacy system XIAM with OKTA to improve security and provide a simplified and contemporary experience for survey respondents accessing ABS' digital surveys, measured by 10% reduction in respondent calls for account registration</p>	2024–25



38 The ABS selects case studies based on Tier 1 (Significant) Projects, prioritising those likely to achieve a major deliverable during the reporting period. The case studies include a quantifiable metric and are reported against the first year covered by this Plan, i.e. 2024–25. Each year, new case studies are selected for reporting against this measure.

3.2 Data collection effort and respondent experience – improve data collection methods and the experience for businesses and households³⁹

Method	Targets	Years measured
Total time taken for survey respondents to complete business surveys	17 percentage point decrease on benchmark ⁴⁰	2024–25
	21 percentage point decrease on benchmark	2025–26
	25 percentage point decrease on benchmark	2026–27
	27 percentage point decrease on benchmark ⁴¹	2027–28
Percentage of households responding online	41% of households complete the Monthly Population Survey online ⁴²	2024–25
	42% of households complete the Monthly Population Survey online	2025–26
	43% of households complete the Monthly Population Survey online	2026–27
	50% of households complete the Monthly Population Survey online ⁴³	2027–28



39 In 2023–24, this measure was *4.2 Burden on survey respondents*. The title has been refined to improve clarity and reflect the addition of the household survey method.

40 Based on a benchmark value of 338,964 hours in 2020–21. The target for 2023–24 was 13 percentage point decrease on that benchmark.

41 The target pattern reflects projected strategies to reduce burden on business survey respondents.

42 Based on a benchmark value of 40% of households that responded to the Monthly Population Survey (MPS) online in 2023–24.

43 It is expected that the number of households responding online will accelerate after the proposed uplift to online data collection platforms is completed for the MPS.

